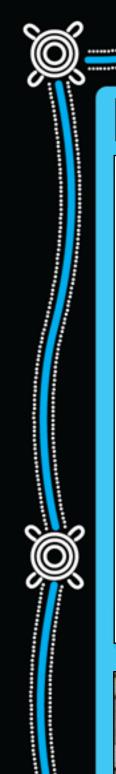
WILLANDRA PRIMARY SCHOOL BUSINESS PLAN 2022 - 2024

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Willandra Primary School



WILLANDRA PRIMARY SCHOOL BUSINESS PLAN 2022 - 2024

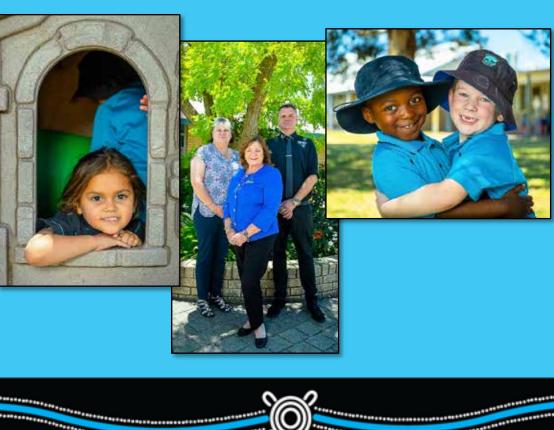
Willandra Primary School is a proud Independent Public School which commenced in 1993 and is situated in Seville Grove.

At Willandra Primary School, our motto of 'With Pride We Learn, With Pride We Grow' underpins the beliefs and deeply ingrained values that are the heartbeat of our positive school culture. It connects to our school vision of 'Working in Partnership with our school community, we will provide a safe, inclusive, nurturing, high quality teaching environment that empowers everyone to strive to achieve their potential and contribute positively to society' and provides the platform for everything we do. The wellbeing of our school community is paramount; our strong values system and TED Program (Treat Everyone Decently) are embedded in all facets of school life. They form the basis of our Behaviour Management Program, which is restorative in nature and promotes a positive and productive learning environment.

Our priorities centre around teacher impact in classrooms and developing the capacity of all staff to deliver high quality teaching programs. Shared Leadership is promoted and collaborative teams are a strong feature of the school's organisation.

We foster community engagement at all levels and advocate positive governance with our School Board and P&C and Student Leadership Teams. The Willandra Business Plan (2022-2024) describes five key areas to drive improvement across the school.

These improvement drivers focus on essential elements of our school community and are described in detail in the next section of the Plan. Each improvement driver is symbolised by the hands that support our students as they grow and develop. Each school policy, procedure and official statement will carry the symbol for the improvement driver that it is aligned to, ensuring a transparent link between our Business Plan and our active school policy documents.



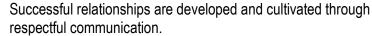
IMPROVEMENT DRIVERS

PRIDE is what drives our plan for success.









Relationships

Positivity

improvement.

Improvement

Successful teaching is best practice and effective use of data to empower student achievement.

Successful and shared leadership practices positively affect school



Diversity

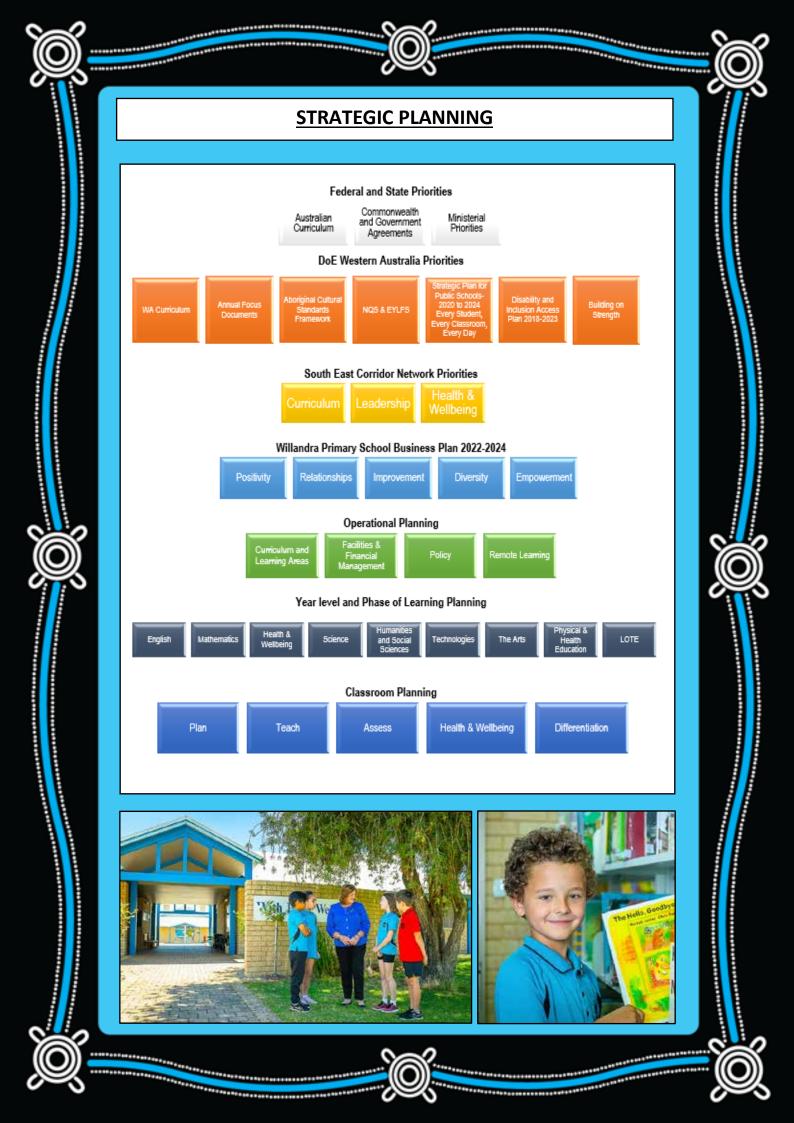
Successful learning environments are created to promote diversity and meet the needs of the student as an individual, and the community as a whole.



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Empowerment

Successful students are nurtured through the development of positive wellbeing and high-quality teaching and learning.



SCHOOL SELF-ASSESSMENT

Willandra Primary School will use the Electronic Assessment Tool to guide the school self-assessment and school improvement agenda to ensure successful student outcomes both academic and non-academic.

A Self-Assessment Cycle incorporates whole school approach to self-assessment in the areas of the ESAT tool.

Data collection is an integral part of the school self-assessment in the following areas

- > Leadership
- Learning Environment
- Use of Resources
- Relationships & Partnerships
- Student Achievement & Progress
- Teaching Quality





IMPROVEMENT DRIVERS

1. Positivity

Successful and shared leadership practices positively affect school improvement through strategic planning and effective Instructional Leadership.

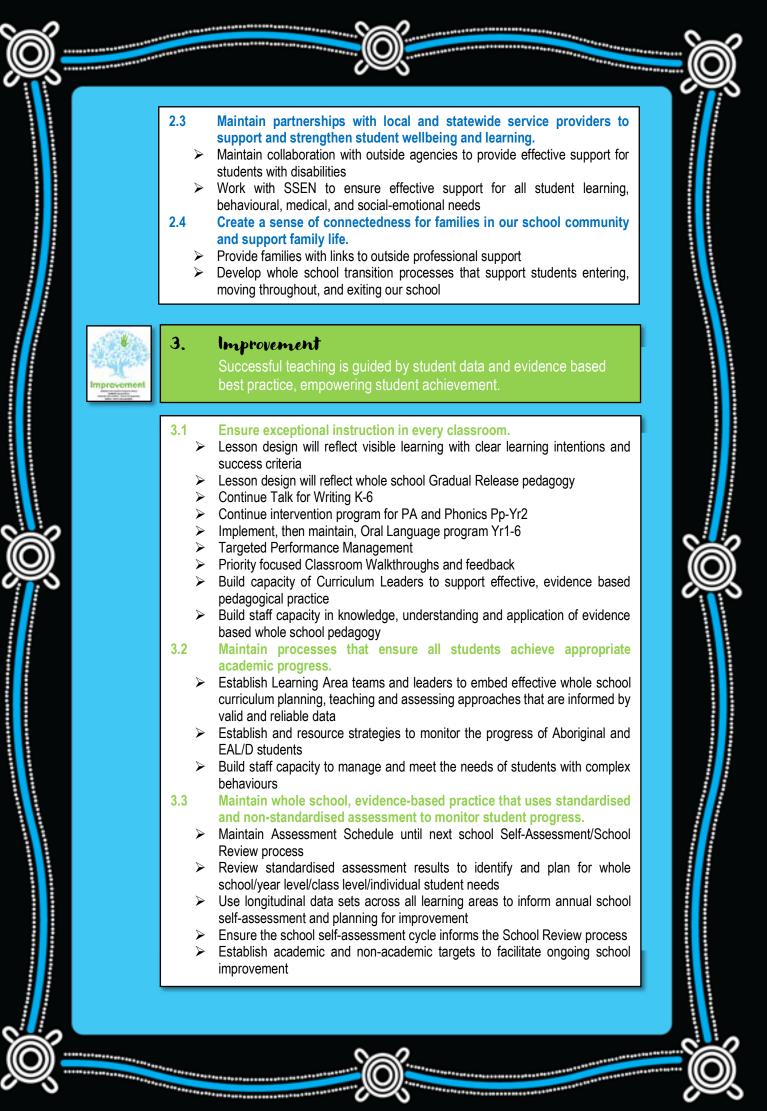
- Maintain shared leadership practices
- > Empower staff to accept shared Leadership Practices
- > Appoint, develop and maintain Literacy Leaders in PA and Oral Language
- > Develop a whole school Professional Learning Plan
- > Develop a STEM team and leader
- Maintain collaborative Year level, POLT and Learning Area teams
- Facilitate the development of Data Coaches in 2023 and 2024
- Maintain shared Learning Area leadership
- Prioritise building the data literacy competencies of staff



2. Relationships

Successful Relationships are developed and cultivated through respectful communication and connection amongst our diverse community members.

- 2.1 Draw on the strengths of all community stakeholders to set directions for our students.
 - Increased Governance by the School Board
 - Expand participation of P&C and increase Governance training
 - Investigate and develop collaborative opportunities with the local Aboriginal Community to ensure cultural responsiveness
- Investigate and develop collaborative opportunities with multicultural families
 Use effective communication to engage families to maintain strong relationships and to support student learning.
 - Incorporate a range of current communication platforms to communicate whole school information and decision making that are clear and accessible to all families
 - Provide parent education programs with a focus on developing successful students
 - Establish a functional calendar of school community events that support learning and diversity, and celebrate success
 - Provide parent education programs with a focus on understanding and ensuring digital safety
 - Provide regular opportunities for parents and carers to meet and collaborate with other stakeholders to support student success
 - Increase parent attendance at whole school events
 - Provide translated communication media to build stronger connections with EAL/D community members
 - Engage translator Services to increase engagement with EAL/D community members





Diversity

Successful learning environments are created to support the development of the student as an individual and to meet the diverse needs of the school community.

- 4.1 Implement the Aboriginal Cultural Standards Framework (ACSF) across all areas of the school.
 - Annual review by staff against ACSF data. Develop and implement strategies to move the school along the ACSF Continuum
- Develop and implement a Reconciliation Action Plan
 Prioritise positive mental health and wellbeing
 - Maintain Student Services Team, including Attendance Officer, Chaplain and Speech Therapist
 - Clarify and recap the safe, inclusive and consistent expectations of all school community members
 - Maintain processes that identify Students at Educational Risk and provide targeted support
 - Review current TED and Values program practices to improve impact on student wellbeing
 - > Develop a targeted plan to promote Student Voice
 - Ensure all students are being explicitly taught the skills and understandings of the Highway Heroes program
 - Provide small group and 1-1 explicit teaching of The Zones of Regulation for students having difficulty self-regulating
 - School Psychologist to attend at least one collaborative Year level meeting per term
- 4.3 Build and grow the capacity of the Student Services Team to focus on the further development of the Be You Framework and to inform operational planning
 - Student Services Team and Be You committee members to complete all Be You Professional Learning
 - Be You committee to review and update the Be You operational plan
 - Student Services Team to support staff with the implementation of Be You Professional Learning and operational planning
- 4.4 Conduct a whole school review of the Behaviour and Engagement Policy, sharing the ownership process with all staff

4.5 Increase student attendance and engagement

- > WPS Attendance Plan 2021-2024 to be fully actioned
 - Maintain Attendance Officer







5. Empowerment

Successful students are nurtured through the development of positive wellbeing and high-quality teaching and learning.

- 5.1 Implement a school wide focus on Phonemic Awareness, Phonics and Oral Language development to improve reading outcomes.
 - Maintain and resource ECE Intervention program Pp-Yr2
 - Introduce Literacy Leaders in PA and Oral Language
 - > Introduce and develop Oral Language program across the school
- 5.2 Implement a school wide focus on improving outcomes in Numeracy.
 - Review and update current Mathematics Policy
- 5.3 Increased focus on assessment moderation.
 - At least two Year level collaborative team meetings per term to be dedicated to assessment moderation
 - Line Managers to attend at least one of these meetings per term to assist in the moderation process
- 5.4 Establish a focus on contemporary and emerging work practices.
 - Embed opportunities for students to engage with, and apply, STEM
 - \succ Develop and implement a whole school policy for STEM and related practice
- 5.5 Focus on development of skills and activities, creativity and critical thinking for all students through engagement in the Arts (Visual & Music), Science and LOTE.
 - Maintain Visual Arts Specialist Program P 6
 - ➤ Maintain Music Specialist Program P 6
 - > Maintain Science Specialist Program
 - > Maintain LOTE Specialist Program
- 5.6 Implement an effective Health & Physical Education Program to focus on student physical, emotional, mental wellbeing.
 - Maintain Physical Education Specialist Program P 6
 - Maintain mandated Protective Behaviours Program K 6
 - Maintain Healthy Food/Drink Policy 2022-2024
 - Maintain social and emotional whole school programs





IMPROVEMENT DRIVERS TIMELINE Planning Implementing Embedding 2023 2022 2024 Sem1 | Sem2 | Sem1 | Sem2 | Sem1 | Sem2 Empower staff to accept shared Leadership Positivi practices • Facilitate the development of data coaches Empower staff to accept shared Leadership practices Develop shared Learning Area leadership Maintain shared leadership practices Appoint Literacy Leaders in PA and Oral Language Develop Literacy Leaders in PA and Oral Language Develop a whole school Professional Learning Plan Develop a STEM Team and Leader Maintain collaborative Year level, POLT and Learning Area Teams Prioritise building data literacy of staff • Whole school data interpretation sessions Prioritise building data literacy of staff • Provide PL to staff in Brightpath/PAT/Ed Companion

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		20	22	20	23	20	24	
		Sem1	Sem2	Sem1	Sem2	Sem1	Sem2	
<	Increased Governance by the School Board							
at 1	Expand participation of P&C and							
Y¢	increase Governance training Investigate and develop							
Relationships	collaborative opportunities with the local Aboriginal Community to							
¥ -	ensure cultural responsiveness Investigate and develop							
S	collaborative opportunities with multicultural families							
	Incorporate a range of current communication platforms to							
	communicate whole school information and decision making							
	that are clear and accessible to all families							
	Provide parent education programs with a focus on developing							
	successful students Establish a functional calendar of							
	school community events that support learning and diversity, and							
	celebrate success							
	Provide parent education programs with a focus on understanding and							
	ensuring digital safety Provide regular opportunities for							<u></u>
	parents and carers to meet and collaborate with other stakeholders							\sim
-	to support student success Increase Parent attendance at							
	whole school events Provide translated communication							
	media to build stronger connections with EAL/D community							
	members Engage Translator services to							
	increase engagement with EAL/D community members							
	Provide translated student reports							
	to EAL/D community members Maintain collaboration with outside							
	agencies to provide effective support for students with							
-	disabilities Work with SSEN to ensure							
	effective support for all student learning, behavioural, medical, and							
	social-emotional needs Provide families with links to							
	outside professional support Develop whole school transition							
	processes that support students							
	entering, moving throughout, and exiting our school							

	2022 20			23	20	24	
	Sem1	Sem2	Sem1	Sem2	Sem1	Sem2	
Lesson design in all classes will reflect							
visible learning with clear learning							
intentions and success criteria							
Lesson design will reflect whole school							
Gradual Release pedagogy							
Continue Talk For Writing K-6							
 Provide appropriate resources 							
Continue Talk For Writing K-6							
• Provide PL for staff who have							
not received it							
Continue intervention program for PA							
and Phonics Pp-Yr2							
O Provide program to all staff Continue intervention program for DA							
Continue intervention program for PA							
and Phonics Pp-Yr2							
 Upskill teachers and EAs in best practice for intervention 							
Implement Oral Language program							
Yr1-6							
 Provide program to all staff 							
Maintain Oral Language Program Yr1-6							
Targeted Performance Management							
 Data Literacy 							
Targeted Performance Management							
 Individual Point of need 							
Priority focused Classroom							
Walkthroughs and feedback							6
 English 							
Priority focused Classroom							
Walkthroughs and feedback							
 Mathematics 							
Priority focused Classroom							
Walkthroughs and feedback							
 SEL-Highway Heroes 							
Priority focused Classroom							
Walkthroughs and feedback							
Protective Behaviours							
Build capacity of Curriculum leaders to							
support effective, evidence based							
pedagogical practice							
Build staff capacity in knowledge,							
understanding and application of							
evidence based whole school							
pedagogy							
Establish Learning Area teams and							
leaders to embed effective whole							
school curriculum planning, teaching							
and assessing approaches that are							
informed by valid and reliable data							

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		20)22	20	23	20	24	1
		Sem1	Sem2	Sem1	Sem2	Sem1	Sem2	
nent	Establishing and resourcing strategies to monitor the progress of Aboriginal and EAL/D students O School based Aboriginal progress records							*******
Improvement	Establishing and resourcing strategies to monitor the progress of Aboriginal and EAL/D students							*******
Ч	Establishing and resourcing strategies to monitor the progress of Aboriginal and EAL/D students							
	Build staff capacity to manage and meet the needs of students with complex behaviours o Maintain Intermediate Team Teach trainer							
	Build staff capacity to manage and meet the needs of students with complex behaviours							
	Maintain Assessment Schedule until next school Self-Assessment/School Review process Review standardised assessment							6
	results to identify and plan for whole school/year level/class level/individual student needs							
	Use longitudinal data sets across all learning areas to inform annual school self-assessment and planning for improvement							
	Ensure the school self-assessment cycle informs the School review process Establish academic and non-							
	academic targets to facilitate ongoing school improvement							
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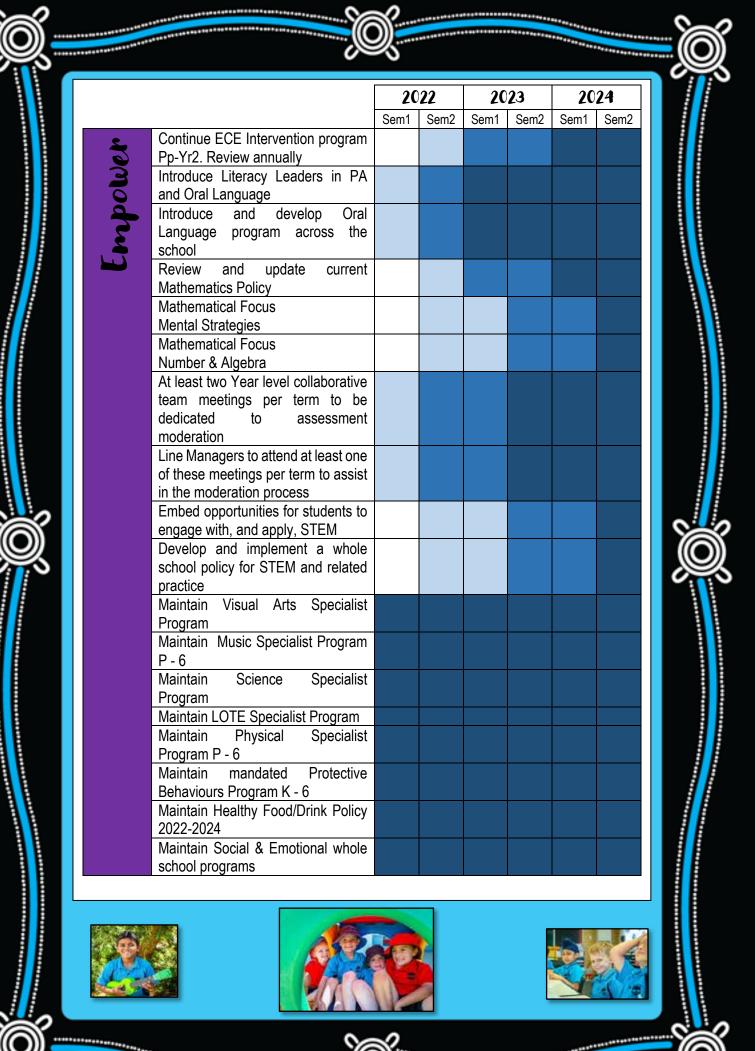
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	20)22	20)23	20	24	
	Sem1	Sem2	Sem1	Sem2	Sem1	Sem2	
Annual review by staff against ACSF							
data. Develop and implement strategies							
to move the school along the ACSF							
Continuum Develop and implement a							
Reconciliation Action Plan							
data. Develop and implement strategies to move the school along the ACSF Continuum Develop and implement a Reconciliation Action Plan Continue Student Services Team, including Attendance Officer, Chaplain							
including Attendance Officer, Chaplain							
and Speech Therapist. Review annually							
Clarify and recap the safe, inclusive and							
consistent expectations of all school							
community members Review processes that identify							
Students at Educational Risk and							
provide targeted support annually							
Review current TED and Values							
program practices to improve impact on							
student wellbeing							
Develop a targeted plan to promote							
Student Voice Ensure all students are being explicitly							
taught the skills and understandings of							
the Highway Heroes program							
Provide small group and 1-1 explicit							
teaching of The Zones of Regulation for							
students having difficulty self-regulating							
School Psychologist to attend at least							
one collaborative Year level meeting per term							
Student Services Team and Be You							
committee members to complete all Be							
You Professional Learning							
Be You committee to review and update							
the Be You operational plan							
Student Services Team to support staff							
with the implementation of Be You Professional Learning and operational							
planning							
Conduct a whole school review of the							
Behaviour and Engagement Policy,							
sharing the ownership process with the							
whole staff							
WPS Attendance Plan 2021-2024 to							
be fully actioned							
	P250						
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At			Year One	DENT ACHIE Year Two be greater than 92%	Year Three	ARGETS Year Four	Year Five	Year Six
At	tendance	o Decrease	e Indicated Risk to 2		or less			
4	A, B & E	 ABE data 	to show greater the	an 65% of students		ntly		
В	ehaviour	Reduce tReduce t	he overall number of he number of 'repea he number of days he number of days	at offenders' receivin of Withdrawals	ng behaviour slips			
F	leading- PA	60% of students achieve Level E2 on the PAST by Mid-Year	60% of students achieve Level I on the PAST by Mid-Year	65% of students achieve Level J on the PAST by Mid-Year	65% of students achieve all levels (mostly automatic) on the PAST by Mid-Year			
	eading - Phonics	60% of students achieve mastery of Letters &Sounds Phase 2	60% of students achieve mastery of Letters &Sounds Phases 3&4	75% of students achieve mastery of Letters &Sounds Phase 5	75% of students achieve mastery of Letters &Sounds Phase 6			
0	Reading- Oral Reading Rate	70% of students can read a minimum of 10 words correct per minute	60% of students can read a minimum of 60 words correct per minute	65% of students can read a minimum of 100 words correct per minute	70% of students can read a minimum of 112 words correct per minute	70% of students can read a minimum of 133 words correct per minute	70% of students can read a minimum of 146 words correct per minute	
C C	teading- omprehe nsion	65% of students achieve 434 (decile 9 median) or higher in On Entry	60% of students achieve in Band 70-79 or above in PAT (ACER) Reading Comprehension	70% of students achieve in Band 80-89 or above in PAT (ACER) Reading Comprehension	75% of students achieve in Band 90-99 or above in PAT (ACER) Reading Comprehension	75% of students achieve in Band 110-119 or above in PAT (ACER) Reading Comprehension	75% of students achieve in Band 120-129 or above in PAT (ACER) Reading Comprehension	75% of students achieve in Band 130-139 or above in PAT (ACER) Reading Comprehension
N Sp L	umeracy	80% of students achieve 401 (decile 9 median) or higher in On Entry	70% of students achieve mastery on the Year 1 Maths Assessment (Ed Companion)	75% of students achieve in Band 95-104 or above in PAT (ACER) Maths	75% of students achieve in Band 105-114 or above in PAT (ACER) Maths	70% of students achieve in Band 105-114 or above in PAT (ACER) Maths	75% of students achieve in Band 115-124 or above in PAT (ACER) Maths	75% of students achieve in Band 125-134 or above in PAT (ACER) Maths
Sp L	eaking & istening	65% of students achieve 420 or above in On Entry						
			1				-	





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		STUDE	NT ACHIEV	/EMENT TAP	RGETS		
	Pre-primary	Year One	Year Two	Year Three	Year Four	Year Five	Year Six
Social and Emotional Wellbeing		80% Sur		veloped or above o	on the ACER Stude	nt Social and Emot	tional Wellbeing
	80% of	55% of	60% of	60% of	65% of	65% of	70% of
	students	students	students	students	students	students	students
	achieve 176	achieve 192	achieve 224	achieve 281	achieve 325	achieve 356	achieve 387
	(decile 9	on Brightpath	on Brightpath	on Brightpath	on Brightpath	on Brightpath	on Brightpat
	median) or	ruler for	ruler for	ruler for	ruler for	ruler for	ruler for
	higher in On Entry	Recount	Recount	Report	Report	Report	Report
	30% of	50% of	50% of	50% of	50% of	50% of	50% of
	students	students	students	students	students	students	students
	achieve 118 on	achieve 230	achieve 278	achieve 325	achieve 365	achieve 408	achieve 442
	Brightpath ruler	on Brightpath	on Brightpath	on Brightpath	on Brightpath	on Brightpath	on Brightpat
	for Recount	ruler for	ruler for	ruler for	ruler for	ruler for	ruler for
Writing		Narrative	Narrative	Persuasive	Persuasive	Persuasive	Persuasive
	50% of	70% of	50% of	50% of	50% of	55% of	55% of
	students	students	students	students	students	students	students
	achieve 159 on	achieve 169	achieve 227	achieve 327	achieve 354	achieve 382	achieve 406
	Brightpath ruler	on Brightpath	on Brightpath	on Brightpath	on Brightpath	on Brightpath	on Brightpat
	for Narrative	ruler for	ruler for	ruler for	ruler for	ruler for	ruler for
		Report	Report	Narrative	Narrative	Narrative	Narrative
		1	L				
			55% of]			
	'		students				
	'		achieve 266				
	'		on Brightpath				
			ruler for				
			Persuasive				

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	LONG TERM BUSINESS PLAN GOALS 2022 - 2024
	ALL Students
Attendance	 Overall attendance rate to be greater than 94% and like schools No students in Moderate & Severe Risk categories
Attitude, Behaviour and Engagement	$_{\odot}$ $$ ABE data to show greater than 75% of students achieving Consistently
Behaviour	 Reduce the overall number of behaviour slips Reduce the number of 'repeat offenders' receiving behaviour slips Reduce the number of days of Withdrawals Reduce the number of days of Suspensions
Reading	 75% of students achieve higher than national norm average of PAT (ACER) Reading Comprehension Achieve higher than Like Schools in NAPLAN-Reading 75% of students in Year 3 achieve Band 3 or above in NAPLAN- Reading 75% of students in Year 5 achieve Band 5 or above in NAPLAN- Reading 65% of students make Moderate or above progress from On Entry to Year 3 NAPLAN-Reading 65% of students make Moderate or above progress from Year 3 to Year 5 NAPLAN-Reading
Numeracy	 75% of students achieve higher than national norm average of PAT (ACER) Maths Achieve higher than Like Schools in NAPLAN-Mathematics 75% of students in Year 3 achieve Band 3 or above in NAPLAN- Mathematics 75% of students in Year 5 achieve Band 3 or above in NAPLAN- Mathematics 75% of students make Moderate or above progress from On Entry to Year 3 NAPLAN-Mathematics 65% of students make Moderate or above progress from Year 3 to Year 5 NAPLAN-Mathematics
Social and Emotional Wellbeing	 90% of students at Developed or above on the ACER Student Social and Emotional Wellbeing Survey
Writing	 75% of students achieve above Brightpath state average on each Brightpath ruler assessed against Achieve higher than Like Schools in NAPLAN-Writing 65% of students make Moderate or above progress from Year 3 to Year 5 NAPLAN-Writing
Moderation & Grade Alignment	 Increase Year 3 & Year 5 School compared to WAPS Mean alignment to 85%

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With pride,

we learn

With pride,

